

A. Risk Event Card for the Objective of a Smoothly Functioning Supply Chain

Strategic Objective	Risk Event	Outcomes	Risk Indicators	Likelihood/ Consequences	Management Controls	Accountable Manager				
Guarantee reliable and competitive supplier-to-manufacturer processes	Interruption of deliveries	OvertimeEmergency freightQuality problemsProduction losses	Critical items reportLate deliveriesIncoming defectsIncorrect componentshipments	1	Hold daily supply chain meeting logistics, purchasing, QAMonitor suppliers' tooling to detect deteriorationRisk mitigation initiative: Upgrade suppliers' toolingRisk mitigation initiative: Identify key supply chain executive at each critical supplier	Mr. O. Manuel director of manufacturing logistics				
				2						
				3			X			
				4						
				5						
				1			2	3	4	5

From this Risk Event Card, the risk management group will next create the Risk Report Card. It is organized by strategic objectives and allows senior management to see at a glance “how many of the identified risks for each objective are critical and require attention or mitigation.”

B. Risk Report Card For Satisfaction of Customer Expectations

Strategic Objective	Assessed Risks	Critical Risk	Trend
Achieve market share growth	4	1	Flat
Satisfy the customer's expectations	11	4	Upward
Improve company image	13	1	Flat
Develop dealer organization	4	2	Flat
Guarantee customer-oriented innovations management	5	2	Downward
Achieve launch management efficiency	1	0	Flat
Increase direct processes efficiency	4	1	Flat
Create and manage a robust production volume strategy	2	1	Downward
<i>Guarantee reliable and competitive supplier-to-manufacturer processes</i>	9	3	<i>Flat</i>
Develop an attractive and innovative product portfolio	4	2	Downward